APPENDIX M

| Table 1: Key Performance Indicators | | | | | | |
|---|--------|---|--|------------------------|--|--|
| Performance Metric | Target | Description | Calculation | Frequency of Review | Assessment | |
| Late Paratransit Trips | < 7% | Measures the percentage of late trips (pick up outside 15 minutes from scheduled pick up time) | Total number of late trips divided by the total number of trips. | Monthly Report | Up to \$1,000 for each % above 7% of late trips per month | |
| Missed Paratransit Trips | < 0.5% | Measures the percentage of missed trips (trip not completed due to provider failure) | Total number of missed trips divided by the total number of trips | Monthly Report | Up to \$5,000 for each % above 0.5% of missed trips per month | |
| On-time Service for Medical Appointments | > 90% | Measures the percentage of on-time trips to medical appointments | Total number of on-time trips to medical appointments divided by the total number of trips to medical appointments. | Monthly | Up to \$5,000 for each % below 90% of on-time trips per month | |
| Customer Satisfaction | > 85% | Measures consumer satisfaction with service delivery. | Independent Survey | Quarterly | Up to \$1,000 for each % below 85% of customer satisfaction per quarter | |

| Table 2: Customer Service Center Performance Indicators | | | | | |
|---|--------|--|---|------------------------|--|
| Performance Metric | Target | Description | Calculation | Frequency of Review | Liquidated Damages |
| Telephone Abandon Rate | < 5% | Measures the percentage of calls in the queue that are abandoned before call is connected to customer services representative. | Total number of abandoned calls divided by the total number of calls placed in the queue. | Monthly | Up to \$1,000 for each % above 5% of abandon rate per month |
| Blocked Call Rate | < 1% | Measures the percentage of incoming calls that receive a busy signal. | Total number of incoming calls that receive a busy signal divided by the total number of incoming calls. | Monthly | Up to \$1,000 for each % above 1% of blocked call per month |
| Average Speed to Answer | > 95% | Measures the percentage of calls answered within 60 seconds or less. | Total number of incoming calls answered within 60 seconds or less divided by the total number of incoming calls. | Monthly | Up to \$1,000 for each % below 95% of average speed per month |
| Hold time two (2) minutes or less | > 95% | Measures the percentage of calls placed on hold until the time the call is re-engaged. | Total number of calls on hold less than 2 minutes divided by the number of calls placed on hold. | Monthly | Up to \$1,000 for each % below 95% of hold time per month |

| Table 3: Other Performance Indicators | | | | | |
|--|--------|--|--|---------------------------------------|--|
| Performance Metric | Target | Description | Calculation | Frequency of Review | Liquidated Damages |
| Provider Compliance | 100% | Adherence to Provider/driver/vehicle compliance policies and regulations | | Monthly | Up to \$50 per trip for every non- compliant trip per month |
| Provider Payments | 90% | Accurate Invoices must be adjudicated within thirty (30) days of receipt | | Monthly | Up to \$5,000 for each % below 90% of provider payments per month |
| Administrative | 100% | Timely submission of monthly encounter data and program report | | Monthly | Up to \$100 per day for each day beyond report due date per month |
| Provider Payments | 100% | Accurate Invoices must be adjudicated within forty-five (45) days of receipt | | Monthly | Up to \$5,000 for each % below 100% of provider payments per month |
| Provider Payments | 100% | All Invoices must be adjudicated within ninety (90) days of receipt | | Monthly | Up to \$5,000 for each % below 100% of provider payments per month |
| Complaints | < 1% | Measures the percentage of complaints | Total number of complaints divided by the total of trips. | Monthly | Up to \$1000 for each % above 1% of complaints per month |
| Timely Submission of Corrective Action Plan | 100% | Corrective Action Plans are to be submitted on or before the due date. | Number of business days beyond the due date for submission of corrective action plan | For each Corrective Action Plan | Up to \$500 per business day for each day beyond CAP due date |

| Timely Implementation of Approved Corrective action plan | 100% | Deficiencies identified in Corrective Action Plan are to be successfully resolved within time frame(s) designated in approved Corrective Action Plan. | Number of business days beyond approved date(s) in corrective action plan for resolution of deficiency | For each Corrective Action Plan | Up to \$750 per business day for each day beyond CAP due date. |
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